



香港教育大學

The Education University
of Hong Kong

2019全球城市圓桌會議 Global City Roundtable

全球城市作為國際組織中心
Global Cities as International Organizations Center

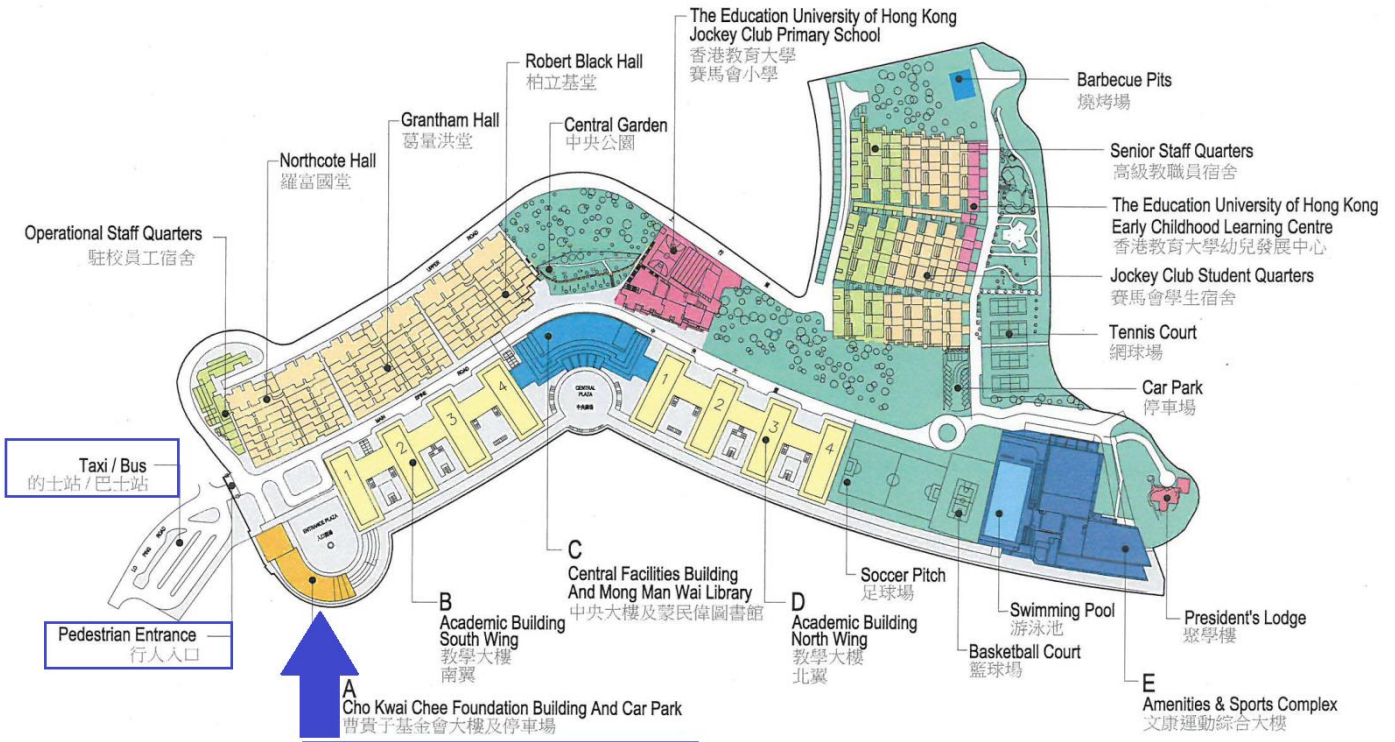


地點：香港教育大學曹貴子基金會大樓 (A座) 4樓演講廳
Council Chamber, 4/F, Cho Kwai Chee
Foundation Building (Block A), The EdUHK
語言：粵語 / 英語 [設有即時傳譯]
Cantonese / English [with simultaneous interpretation]

30.8.2019
(11:00 - 16:00)

校園地圖 Campus Map

The Education University of Hong Kong
Tai Po Campus
香港教育大學大埔校園





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會議程序

30.08.2019	全球城市作為國際組織中心
	開場介紹
11:00	呂大樂教授 (香港教育大學香港研究學院)
第一節 11:00 - 13:00	學術對話: 全球城市作為國際組織中心: 香港和新加坡的經驗
	<p><u>主講</u></p> <p>呂大樂教授 (香港教育大學香港研究學院)</p> <p>許林珠博士 (新加坡國立大學李光耀公共政策學院政策研究所)</p> <p>DHEVARAJAN Devadas 先生 (新加坡國立大學李光耀公共政策學院政策研究所)</p> <p><u>主持</u></p> <p>趙永佳教授 (香港教育大學香港研究學院)</p> <p><u>語言</u></p> <p>英語 [設有粵語即時傳譯]</p>
第二節 14:30 - 16:00	社會對話: 國際政府組織和國際非政府組織在香港的運作
	<p><u>主講 Speakers</u></p> <p>李 敏小姐 (Justice Centre Hong Kong)</p> <p>林緻茵博士 (香港願景計劃)</p> <p>黃健偉先生 (香港社會服務聯會)</p> <p><u>主持</u></p> <p>方志恒博士 (香港教育大學香港研究學院)</p> <p><u>語言</u></p> <p>粵語 [設有英語即時傳譯]</p>



Conference Programme

30.08.2019	Global cities as international organizations center
	Opening remarks
11:00	Prof LUI Tai-lok (The Academy of Hong Kong Studies, The Education University of Hong Kong)
Panel 1 11:00 – 13:00	Academic Dialogue: Global cities as international organizations center: Experiences from Hong Kong and Singapore
	<p><u>Speakers</u> Prof LUI Tai-lok (The Academy of Hong Kong Studies, The Education University of Hong Kong)</p> <p>Dr Gillian KOH (Institute of Policy Studies, Lee Kuan Yew School of Public Policy, National University of Singapore)</p> <p>Mr DHEVARAJAN Devadas (Institute of Policy Studies, Lee Kuan Yew School of Public Policy, National University of Singapore)</p> <p><u>Moderator</u> Prof Stephen CHIU (The Academy of Hong Kong Studies, The Education University of Hong Kong)</p> <p><u>Language</u> English (with simultaneous Cantonese interpretation)</p>
Panel 2 14:30 – 16:00	Social Dialogue: IGOs and INGOs' operations in Hong Kong
	<p><u>Speakers</u> Ms Annie LI (Justice Centre Hong Kong)</p> <p>Dr Kay LAM (Hong Kong Vision)</p> <p>Mr Anthony WONG (The Hong Kong Council of Social Service)</p> <p><u>Moderator</u> Dr Brian FONG (The Academy of Hong Kong Studies, The Education University of Hong Kong)</p> <p><u>Language</u> Cantonese (with simultaneous English interpretation)</p>

歡迎詞

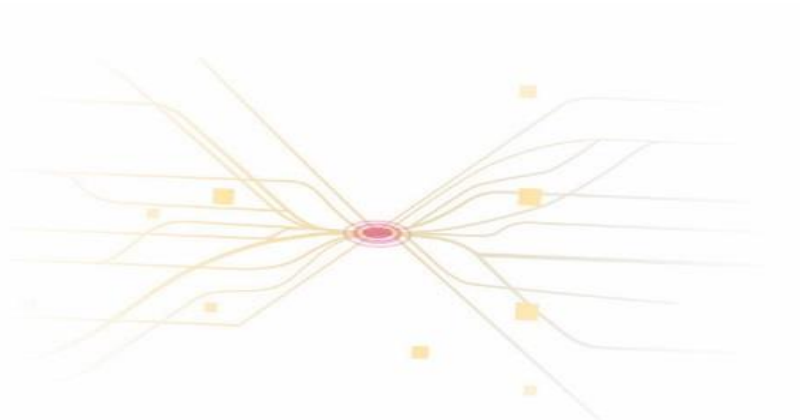
香港研究學院以「香港研究在世界」為策略方向，是因為香港長久以來都是一個面向世界的全球城市；因此推動香港研究的一個重要方向，就是把香港放置在全球城市的比較研究脈絡中，從而一方面將香港經驗貢獻予國際學術文獻，另一方面也將國際經驗轉移到香港以豐富本地社會討論。「全球城市圓桌會議」，就是我們推動「以香港為中心的全球城市研究」的策略性項目。

「全球城市圓桌會議」旨在建立一個對話平台，讓來自不同全球城市的學者專家和政策持份者聚首一堂，進行公共政策討論和學術研究。今年會議主題為全球城市作為國際組織中心。第一節我們會討論「全球城市作為國際組織中心：香港和新加坡的經驗」，邀請呂大樂教授、許林珠博士及 DHEVARAJAN Devadas 先生，作主題演說。第二節我們以「國際政府組織和國際非政府組織在香港的運作」為主題，邀請李敏小姐、林緻茵博士及黃健偉先生演說，透過「學術對話」、「社會對話」兩場討論，讓學術界、政界、商界及公民社會的領袖，在全球城市研究的脈絡下，多角度地探討相關政策。

我們熱切期待透過今次會議，與您建立各種合作機會。

呂大樂教授

香港研究學院總監





Welcome Message

The Academy of Hong Kong Studies (AHKS) adopted the strategic direction of “Hong Kong in the World” in driving the development of Hong Kong Studies. Hong Kong is always a global city facing the whole world and therefore one of the effective ways to pursue Hong Kong Studies is to position Hong Kong within the context of inter-global city studies; by doing so, on the one hand we could make a contribution to international scholarly literature by theorizing Hong Kong as a case study of global city, while on the other hand we could enrich local discussion by transferring international experiences to Hong Kong. The Global City Roundtable is a strategic initiative which aims at fulfilling our mission to examine Hong Kong-centric subjects within the context of inter-global city studies.

The Global City Roundtable aims at providing a platform for informed discussions for academics, experts and policy stakeholders from different global cities. The Roundtable this year will be held in one day, addressing the topic of Global cities as international organizations center. In the first panel, we will examine the topic of “Global cities as international organizations center: Experiences from Hong Kong and Singapore”, with a presentation delivered by Prof LUI Tai-lok, Dr Gillian KOH and Mr DHEVARAJAN Devadas. The second panel will be delivered by Miss Annie LI, Dr Kay LAM and Mr Anthony WONG on the topic of “IGOs and INGOs’ operations in Hong Kong” The roundtable includes “Academic Dialogue”, “Social Dialogue” with a view to foster multi-stakeholder discussions on the topic of “Global cities as international organizations center”.

We look forward to exchanging ideas and developing collaboration with you through this conference.

Professor LUI Tai-lok
Director, The Academy of Hong Kong Studies





關於香港研究學院

香港研究是以「香港」作為中心分析對象的跨學科區域研究，而香港研究學院成立於 2015 年 7 月，是目前香港大專院校中唯一專門推動香港研究的學院。香港研究學院以「香港研究在世界」為策略方向，從事以香港為中心的知識創造和傳遞，致力於建立跨地域的香港研究社群。

願景 - 學院矢志成為一所世界級的研究學院，推動以香港為研究對象之學術研究、政策研究及相關教育活動。

使命 - 學院以「香港研究在世界」為發展策略，並將推動多學科取向的、注重跨地區比較的、以至全球城市之未來發展為研究議題下的香港研究及相關教育活動，以提高市民生活質素、改善政府管治及提升公眾議論水平為工作目標。

價值 - 溝通與介入（在不同的持份者之間、於不同領域之間建構對話平台與溝通橋樑）、協力（將社會問題轉化為研究議題，再把研究成果推展至社區以及促進不同持份者之間的交流）、前瞻（推動有關長遠發展策略之研究及教育活動）





About The Academy of Hong Kong Studies

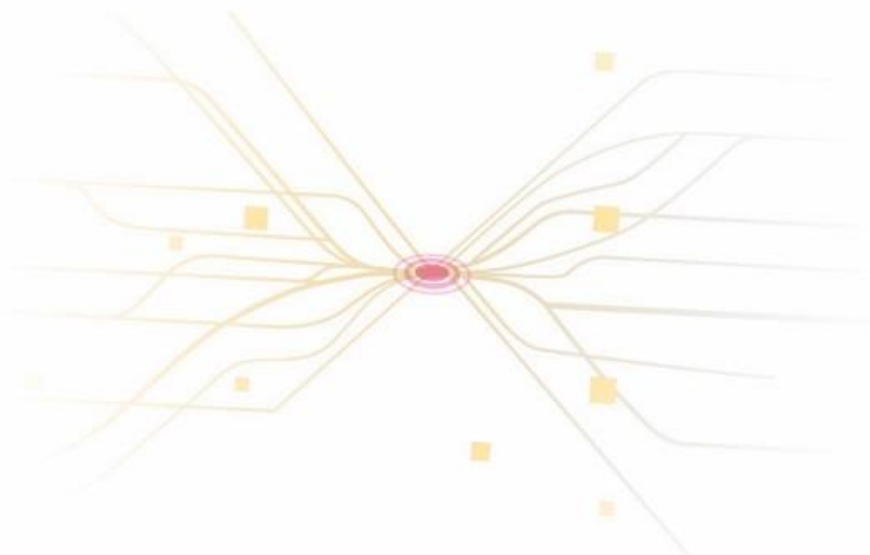
Hong Kong Studies is an interdisciplinary field of area studies that takes “Hong Kong” as a central subject of analysis, and The Academy of Hong Kong Studies (AHKS), established in July 2015, is the first academy dedicated to fostering Hong Kong Studies within local tertiary institutions. Adopting the strategic direction of “*Worlding Hong Kong Studies*”, the AHKS drives interdisciplinary knowledge creation and transfer initiatives on Hong Kong-centric subjects and fosters the development of a cross-regional Hong Kong Studies research community.

Vision: The vision of The AHKS is to become a world-class academy that synergizes Hong Kong-focused knowledge creation and transfer activities.

Mission: Adopting the strategic direction of “*Worlding Hong Kong Studies*” the mission of The AHKS is to drive interdisciplinary knowledge creation and transfer initiatives on Hong Kong-centric subjects within the context of inter-global city studies with a view to raising the standards of governance and public policy-making in Hong Kong and improving the quality of life of Hong Kong people.

Values: Our values are:

- **Engaging:** building bridges among stakeholders including government, political parties, business, universities and schools, civil society;
- **Energizing:** stimulating social discussions by communicating research findings to a wider community; and
- **Envisioning:** fostering research and education activities with a long-term strategic focus.





呂大樂教授

香港教育大學

香港社會研究講座教授

香港研究學院總監

Prof LUI Tai-lok

Chair Professor of Hong Kong Studies;

Director, The Academy of Hong Kong Studies,

The Education University of Hong Kong

呂大樂教授現為香港教育大學（教大）香港社會研究講座教授、香港研究學院總監、大中華研究中心總監及副校長（研究與發展）。

加入教大（前身香港教育學院）前，呂教授曾任香港大學社會學系教授，期間並出任社會科學院副院長（2010-2011）及社會學系系主任（2011-2014）。他亦曾任教於香港城市理工學院（1986-1988）及香港中文大學（1988-2009）。呂教授早年畢業於香港大學，取得文學學士及社會學哲學碩士學位，期後於英國牛津大學取得哲學碩士及博士學位。

呂教授的研究範疇廣泛，涵蓋階級分析、經濟社會學、城市社會學和香港社會研究等領域。他一直熱心參與社會事務，除擔任多個與社會服務有關的志願機構的委員外，亦有出任政府及專業團體的委員會的工作。

Professor LUI Tai-lok is the Vice President (Research and Development), Chair Professor of Hong Kong Studies and Director of The Academy of Hong Kong Studies at The Education University of Hong Kong.

Prior to joining the University (the then Hong Kong Institute of Education), he was Professor at The University of Hong Kong (HKU) where he also took up the position of Associate Dean at the Faculty of Social Sciences (2010-2011) and the headship of the Department of Sociology (2011-2014). He has taught at Hong Kong City Polytechnic (1986-88) and The Chinese University of Hong Kong (1988-2009). Professor Lui obtained his B.A. and M.Phil. in Sociology at the HKU and then a Master of Philosophy and a Doctor of Philosophy from Oxford University.

Professor Lui has widely researched and published in topics including class analysis, economic sociology, urban sociology, and Hong Kong society. He also actively contributes to the Hong Kong community by serving on various committees in governmental and professional bodies as well as those related to social services over the years.



趙永佳教授

香港教育大學

社會學講座教授

香港研究學院聯席總監

Prof. CHIU Wing-kai, Stephen

Chair Professor of Sociology;

Co-Director, The Academy of Hong Kong Studies,

The Education University of Hong Kong

趙永佳於美國普林斯頓大學取得博士資格，現為香港教育大學社會科學系社會學講座教授、香港教育大學香港研究學院聯席總監。

研究方向主要是以比較及歷史視野對香港進行社會學研究。其近期研究項目包括教育、社會分層與不平等、社會運動、文化產業、青年研究、中國傳統醫學等等，當中許多項目對公共政策有所影響。趙教授也活躍於媒體上政策議題的公共討論。

2009 年至 2016 年他擔任香港教育局及考評局通識科聯合課程委員會主席，負責編寫及修訂高中通識科課程。近年開展多項青年與教育議題研究，包括高中生畢業後的生涯發展，職業及專業教育，家庭社經背景對學生高中通識科成績的影響。

Professor Stephen CHIU obtained his doctorate from Princeton University and is currently Chair Professor in the Department of Social Sciences, and Co-Director, The Academy of Hong Kong Studies, The Education University of Hong Kong.

His research interests include development studies, industrial relations, social movements, youth studies, and the comparative study of the East Asian region. His research also covered many different public policy issues under commission by various public and governmental bodies. He is also active in the community through his public services.

He was the Chair of the Curriculum Committee on Liberal Studies (Senior Secondary) from 2009 to 2016, and had served as the Part-time Member of the Central Policy Unit, HKSAR Government, and a member of the Strategic Development Commission, HKSAR Government.



方志恒博士

香港教育大學

香港研究學院副總監

Dr. FONG Chi-hang, Brian

Associate Director, The Academy of Hong Kong Studies,
The Education University of Hong Kong

方志恒博士現為香港教育大學（教大）香港研究學院副總監。

加入教大（前身香港教育學院）前，方博士曾任香港城市大學專上學院社會科學部講師。而方博士在投身學術界之前，曾於 2001 年至 2007 年間在香港政府任行政主任。

方博士研究範疇包括中國影響、地域自治、民主化、管治和預算政治。他曾於多份國際學術期刊發表論文，例如《民主化》、《民族和民族主義》、《國際行政科學評論》、《中國季刊》、《近代中國》和《亞洲調查》等等。2019 年，方博士的研究項目〈比較自治政體：探索新的比較政治數據集〉，獲香港研究資助局「人文學及社會科學傑出學者計劃」撥款 982,928 港元。

方博士是公共知識份子。他經常於媒體發表卓見和撰寫評論；同時熱心參與社會服務，創辦和領導多個民間團體。

Dr. FONG Chi-hang, Brian is Associate Director of The Academy of Hong Kong Studies at The Education University of Hong Kong.

Prior to joining the University (the then Hong Kong Institute of Education), Dr. Fong was previously Lecturer in the Division of Social Sciences of the City University of Hong Kong. Before joining the academia, Dr. Fong was an Executive Officer of the HKSAR Government from 2001 to 2007.

Dr. Fong's research interests include China's influences, territorial autonomies, democratization, governance and budgetary politics. He has published extensively in international peer-reviewed journals such as *Democratization*, *Nations and Nationalism*, *International Review of Administrative Sciences*, *China Quarterly*, *Modern China* and *Asian Survey*. Dr. Fong was awarded in 2019 "Humanities and Social Sciences Prestigious Fellowship" by the Research Grants Council of Hong Kong with funding of HKD982,928 for his project entitled "Comparative Territorial Autonomies: Exploring A New Comparative Politics Dataset".

Dr. Fong is a public intellectual. He is an active commentator for various media and regularly publishes commentaries. He is also very active in community services, founding and leading several civil society organizations.



講者簡介

Speaker Profiles



許林珠博士

新加坡國立大學 李光耀公共政策研究所
副所長

Dr Gillian KOH

Deputy Director (Research),
The Institute of Policy Studies,
Lee Kuan Yew School of Public Policy,
National University of Singapore

許林珠博士現為新加坡國立大學李光耀公共政策研究所副所長(研究)。其研究興趣包括政黨與選舉政治、公民社會發展、國家與社會的關係、國家治理及公民參與在新加坡。許博士於 1995 年英國雪菲爾大學取得博士資格並於 1989 年度取得碩士學位，研究項目為新加坡作為發展中國家。

Dr Gillian KOH is Deputy Director (Research) and Senior Research Fellow (Governance and Economy Department) at the Institute of Policy Studies, National University of Singapore. Her research interests are in the areas of party and electoral politics, the development of civil society, state-society relations, state governance and citizen engagement in Singapore. She contributes to the research programme called “Governance of a City-State” at the Institute.

Since joining IPS in 1996, she has, among other things led the research teams that generated the three IPS Post-Election Surveys (2006, 2011, 2015), and the two surveys on the Presidential Election (2011, 2017). Dr Koh also conducts surveys on Singaporeans’ political attitudes, sense of identity, rootedness and resilience. She was part of the team that conducted “A Study on Social Capital in Singapore (2017)”. She also coordinates IPS’ scenario-planning projects, the most recent of which was “Action Plan Singapore” in 2016 which looked at scenarios in 2026. This followed the 2012 project called “IPS Prism” that generated scenarios of governance in Singapore in 2022. Most of her work centres on the development of civil society. In 2013, she was the lead researcher behind the IPS Conference on Civil Society held in November 2013 and with Dr Carol Soon, co-edited the papers in a book titled, Civil Society and the State in Singapore (World Scientific Publishing Europe Ltd.). She has published several articles on the area which includes the co-authored chapter on Singapore in the Routledge Handbook of Civil Society in Asia (2017). She was co-author of Singapore Chronicles: Civil Society (2016). She was also co-editor of Migration and Integration in Singapore. Policies and Practice (Routledge, 2015)

Dr Koh gained her PhD in Sociological Studies from the University of Sheffield (UK) in 1995 where she also obtained her Master of Arts in Third World Studies in 1989 with both degrees focused on research on Singapore as a developmental state. She is also an alumnus of the National University of Singapore (1988).





DHEVARAJAN Devadas 先生

新加坡國立大學 李光耀公共政策研究所
研究助理

Mr DHEVARAJAN Devadas

Research Assistant,
The Institute of Policy Studies,
Lee Kuan Yew School of Public Policy,
National University of Singapore

Mr DHEVARAJAN Devadas 任職新加坡國立大學李光耀公共政策研究所研究助理。他畢業於墨爾本大學，主修歷史，副修政治及國際關係，研究興趣包括政治史、社區歷史、軍事史、口述歷史、公民社會及國家韌性。

Mr DHEVARAJAN Devadas is a Research Assistant in the Governance and Economy Department at the Institute of Policy Studies, National University of Singapore. He graduated from the University of Melbourne with a Bachelor of Arts (Honours) in History and a second major in Politics & International Studies. His research interests include political history, community history, military history, oral history, civil society and national resilience.



黃健偉先生

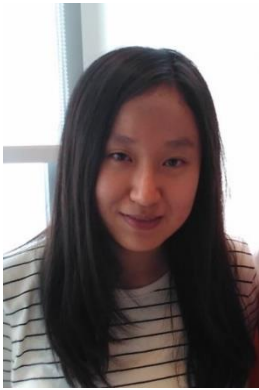
香港社會服務聯會
業務總監

Mr Anthony WONG

Business Director,
The Hong Kong Council of Social Service

黃健偉先生任職香港社會服務聯會業務總監。黃先生過去十多年從事服務及政策研究的工作，涉及廣泛的政策課題。曾於 2010 及 2011 年任職香港特別行政區政府中央政策組兼職顧問，現任多個政府諮詢委員會成員，包括社會福利諮詢委員會、社會企業諮詢委員會、社區投資共享基金委員會、上訴委員會（房屋）等。現為一名註冊社工。

Mr WONG Kin Wai Anthony is the Business Director of the Hong Kong Council of Social Service. Mr Wong has involved primarily in service and policy research for more than a decade, being concerned with a variety of policy areas. Mr Wong was appointed as a Part time member of Central Policy Unit in 2010 and 2011. He is now a member of many advisory or statutory bodies of the government including Social Welfare Advisory Committee, Social Enterprise Advisory Committee, Community Investment and Inclusion Fund Committee, Appeal Panel (Housing). He is also a Registered Social Worker.



李敏小姐

Justice Centre Hong Kong
高級研究及政策主任

Ms Annie LI

Senior Research and Policy Officer,
Justice Centre Hong Kong

李敏小姐 任職 Justice Centre Hong Kong 高級研究及政策主任。 Justice Centre Hong Kong 為非牟利人權組織，致力保障香港最弱勢移民，包括難民、酷刑、人口販運及強迫勞動倖存者及其他尋求庇護人士的人權。

Miss LI is Senior Research and Policy Officer of Justice Centre Hong Kong. Justice Centre Hong Kong is a non-profit human rights organisation working to protect the rights of Hong Kong's most vulnerable migrants: refugees, other people seeking protection, and survivors of torture, human trafficking and forced labour.



林緻茵博士

香港願景計劃
研究員

Dr Kay LAM

Researcher,
Hong Kong Vision

林緻茵博士畢業於香港大學，曾在香港大學政治與公共行政學系擔任榮譽助理教授，現為香港政策研究所「香港願景計劃」研究員。政策研究外，林博士亦熱心參與社會事務，並獲委任為民政事務局轄下家庭議會的委員。

Dr. Kay LAM Chi-yan obtained her Ph.D from the University of Hong Kong and is Researcher of Hong Kong Policy Research Institute, specializes in the field of politics and governance. Her research interests include Hong Kong-China relations, political institutions, intra-party democracy and cultural politics.

She is the key author of several research reports published under the Hong Kong Vision Project in Hong Kong Policy Research Institute, including 'One Country, Two Systems in Practice – Reviews, Analysis and Proposals', 'Cultivate Political Talents, Develop a Cabinet System – Review of the Principle Officials Accountability System and the Executive Council' and 'Strengthen Deliberation, Rebuild Trust – Improve the Systems of Advisory Committee and Public Engagement'. Part of the empirical data in this article is derived from the last report.



主題背景：全球城市作為國際組織中心

近幾十年來，全球城市研究越來越多地超越了傳統以經濟為中心的視角，並更加重視全球城市在全球管治和平行外交的關鍵角色（例如: Acuto，2013; Curtis，2014）。傳統的全球性城市例如紐約，倫敦，巴黎，法蘭克福和東京等等，其特色是擁有高度集中的跨國公司網絡和經濟金融功能。但近年的全球城市研究，則開始探討像華盛頓、日內瓦和布魯塞爾等大城市，如何憑藉其廣泛的外交和國際機構網絡建立全球影響力（Brenner 和 Keil，2006）。

現行文獻在討論香港的全球城市地位時，主要採納以經濟為中心的角度，強調其作為亞太金融、物流和貿易中心地區的悠久歷史。毫無疑問，這種以經濟為中心的觀點，低估了香港所擁有的國際組織網絡，包括大量駐港的外國領事館、國際政府組織（IGOs）和國際非政府組織（INGOs）。因此，香港發展成為全球管治中心的潛力，仍未得到充分重視。

2019 年全球城市圓桌會議，尋求在全球城市研究的背景下，探討香港和其他亞洲城市作為國際組織中心的潛力。





Background: Global cities as international organizations center

In recent decades, global city studies have increasingly gone beyond its traditional economic-centric perspective and put greater emphasis on examining the critical role of global cities in global governance and paradiplomacy (e.g. Acuto, 2013; Curtis, 2014). Unlike traditional global cities like New York, London, Paris, Frankfurt and Tokyo which commands strategic economic and financial functions with a high concentration of transnational corporations, recent studies have started to examine how cities such as Washington DC, Geneva and Brussels acquire global significance by virtue of their extensive networks of diplomatic and international institutions (Brenner and Keil, 2006).

From this perspective, Hong Kong's status as a global city has been predominantly interpreted from an economic-centric perspective within existing academic literature and local policy discussions having regard to its longstanding history as a financial, logistics and trade center in the Asian-Pacific region. Without doubt, such an economic-centric perspective has under-examined the concentration of a significant number of international organizations including foreign consulates, international governmental organizations (IGOs) and international non-governmental organizations (INGOs) in Hong Kong. As a consequence, Hong Kong's potential to be developed into a global governance hub remains under-explored.

The 2019 Global City Roundtable aims at examining the potential of Hong Kong and other Asian cities as an International Organizations Center in the context of inter-global city studies.

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論文摘要

Abstracts of Papers

Global Governance Hub: A New Dimension in Hong Kong's Global City Strategy?

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Existing research on global cities often one-sidedly adopts an economic-centric perspective in analysing the role and function of a global city. Previous discussions on Hong Kong, therefore, incline to see the Special Administrative region mainly in the light of its longstanding history as a financial, logistics and trade centre in the Asian-Pacific region. Such an economic-centric perspective has unduly neglected the concentration of a significant number of international organizations including foreign consulates, international governmental organizations and international non-governmental organizations in Hong Kong. As a consequence, Hong Kong's potential to be developed into a global governance hub remains under-explored.

What is the status of international organizations currently located in Hong Kong? What are the factors that attract (or otherwise) international organizations to locate its offices in Hong Kong? What are the policy options for the HKSAR Government if advancing the role of Hong Kong as a global governance hub could be considered as a new dimension of its global city strategy?

This research project aims at addressing all these important research questions by examining the potentials of Hong Kong as a global governance hub. It is intended to make a significant contribution to both academic discussions as well as practical public policy-making. As far as academic research is concerned, this research project makes an original contribution to global city studies by presenting Hong Kong as a new case study in the contexts of global governance hubs. In terms of practical public policy-making, this research project also makes an important and out-of-the-box contribution by providing the local policy community with useful information, data and policy options in the consideration of advancing Hong Kong's global city status as a global governance hub.

This research includes a content analysis of 579 websites of INGOs (which we defined as those non-governmental organizations conducting cross-border activities), a postal questionnaire survey of INGOs with postal address in Hong Kong, and follow-up in-depth interviews with 10 INGO representatives.

The characteristics of the INGOs covered are diverse. Overall, Hong Kong's laissez-faire approach to NGO management is welcomed by the INGOs interviewed. The well-built legal, taxation, transportation infrastructure and business and professional services networks helped the INGOs to thrive. Hong Kong is seen by interviewees as the best location in Asia to station in, and has a comparative advantage over the heavy-handed global city of Singapore.

International Organisations and Global City Singapore

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Singapore is a sovereign state and a country that is but the size of a city. There are two other places where the city is also the capital city and completely, the country – Monaco and Vatican City. While being just a city, this has meant that Singapore has nonetheless needed all the institutional accoutrements of a state and country.

This had to begin with the formation of a military powerful enough to defend its sovereignty. Singapore also had to establish a foreign service that would operate under unique tenets in its foreign policy orientation to compensate for being merely a city. It had to project Singapore in a manner that is on par with any other country, adopt a non-aligned stance to make friends of all, and ultimately, expand its international geopolitical and economic space to thrive.

Just as to achieve global reach economically and in terms of mindshare in the community of nations, great physical conduits had to be put in place – today, Singapore is known for its world class port and airport that are not just gateways but hubs, to support trade and people flows, more critically, Singapore has found that it has to insert itself into the key conduits of that international community be it multilateral governance organisations, or international civil society.

This it has done while guarding its sovereignty jealously, given initial and on-going wariness about foreign interference in domestic policies as well as competition the presence of international organisations might present to funding resources and organisational and talent capacity of Singapore civil society. This paper discusses Singapore's approach to attracting and interacting with international organisations in public policy to achieve its responsibilities to the international community, as well as its internally-driven strategic objectives to mark itself out as a key global city in the world of ideas, influence and finance.



筆記 Notes



筆記 Notes

社會對話：國際政府組織和國際非政府組織在香港的運作
Social Dialogue: IGOs and INGOs' operations in Hong Kong

學術對話：全球城市作為國際組織中心：香港和新加坡的經驗
Academic Dialogue: Global cities as international organizations center:
Experiences from Hong Kong and Singapore



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